Powering Retail Resilience

How solar PV can control energy costs, strengthen sustainability and build business resilience within the retail sector.

Geo Green Power

Who this guide is for

This guide is ideally suited for operations, estates and finance directors within the retail sector. Whether you have one site or operate a national chain, this investment guide helps you understand how solar can benefit your business.

Contents

"Retail never stands still. From supermarkets and retail parks to showrooms and service centres, the industry is constantly adapting to meet customer expectations, operational pressures and changing consumer behaviour.

But one thing remains constant: retail is an energy-intensive business.

With energy prices still more than 40% above pre-crisis levels and volatility set to continue, energy has become one of the biggest variables in retailers' operating costs. Managing that spend, and taking control of where power comes from, is now central to maintaining margins and resilience.

Generating renewable power onsite through solar PV gives retailers control, with measurable savings and predictable costs. At the same time, for businesses already committed to Science Based Targets or public Environmental Social and Governance (ESG) goals – including Real Estate Investment Trusts (REITs) - it's a straightforward way to cut Scope 2 emissions, strengthen stakeholder confidence and create a brand differentiator.

Retailers are used to competing on visibility and experience, but now they're also competing on accountability. Customers, investors and boards want to see credible, tangible action on carbon reduction. Solar PV helps deliver both: visible impact above the roofline and measurable savings below it.

At Geo Green Power, we've supported retail businesses for over a decade. Whether you're a REIT, commercial landlord or retailer focused on operations, facilities or sustainability, we can help you use solar PV to respond to rising energy bills, reduce overheads and strengthen your sustainability strategy.

This guide brings together insight, data and experience from our work across retail estates to show how solar PV can support financial, operational and sustainability goals.

"Retail never stands still – and your energy strategy can't either."

Kitty Cunningham, Operations Director, Geo Green Power

Retail: the sector picture

Every store, showroom and retail park relies on a steady, high-volume electricity supply to keep trading environments comfortable, products displayed and customer experiences consistent. This appetite for energy is only set to increase as customers look for additional reasons to visit, such as car charging, cafés or personal services, and retailers invest in greater automation. In the UK, there are approximately 518,000 rateable retail properties, which consumed an estimated 24TWh of electricity in 2022 - roughly 8% of the UK's total commercial and industrial electricity demand.

Exploring usage further:

- Large food shops (supermarkets) accounted for 27% of total retail electricity use, with refrigeration making up 55% of their consumption and lighting around 15%
- Retail warehouses and large-format stores consumed most of their electricity for lighting (around 64%), followed by heating and HVAC systems.
- Across the whole sector, the primary uses of electricity were cooled storage (35%), heating (23%) and lighting (20%).[1]

Most retail electricity use occurs during daylight hours, coinciding with the sector's trading schedule. For supermarkets, retail parks and car dealerships, this creates a substantial daytime load that remains stable across the year.

Sources of energy pressure

Rising and volatile energy costs

Although wholesale energy markets have stabilised since their 2022 peak, the UK has some of the highest industrial electricity prices in Europe, with prices 46% above the median of International Energy Agency member countries.[2]

What's more, costs are projected to remain high due to global market shifts and the electrification of heat and transportation, which will increase electricity demand even further. For businesses working to tight margins, these rising prices can quickly become unmanageable.

Green levies

Retailers remain liable for environmental policy levies such as the Contracts for Difference (CfD), Feed-in Tariffs (FiT) and the Renewables Obligation (RO), which together account for around a quarter of commercial electricity costs. Exemptions due to take effect in 2027 apply only to energy-intensive industries, meaning most retailers will continue to pay these charges in full.

Change estate patterns

The shift towards online shopping has led to greater investment in fulfilment and distribution centres, blurring the boundaries between retail and warehousing. These logistics facilities often have vast roof space and consistent daytime loads, making them prime sites for solar PV. At the same time, operations such as car dealerships are becoming energy hubs in their own right. Service bays, showrooms and forecourts operate extended hours, often alongside fast or ultra-rapid EV charging.

Download our warehousing and logistics guide for more information

1 AMA Research, Non-Domestic Rooftop Solar PV Market Report (2024)
2 https://www.gov.uk/government/statistical-data-sets/international-industrial-energy-prices
3 AMA Research, Non-Domestic Rooftop Solar PV Market Report (2024)
4 https://supermarketincomereit.com/wp-content/uploads/2024/09/SUPR-Sustainability-Report-2024.pdf
5 AMA Research, Non-Domestic Rooftop Solar PV Market Report (2024)
6 PwC, Global Voice of the Consumer Survey (2024); Deloitte, The Sustainable Consumer (2024).

Sustainability expectations and compliance

Sustainability has shifted from aspiration to obligation across UK retail. More than 90 retail and consumer brands are now signed up to the Science Based Targets initiative (SBTi), committing to verified carbon reduction pathways.[3] SUPR's Retail Sustainability Report 2024 found that 61% of UK retailers now have a formal sustainability or ESG strategy, with net zero by 2040 emerging as the most common target.[4]

ESG performance has become a board-level issue, driven by investor expectations, mandatory reporting through Streamlined Energy and Carbon Reporting (SECR) and Task Force on Climate-related Financial Disclosures (TCFD), and pressure to reduce Scope 2 emissions relating to purchased electricity.[5]

At the same time, consumer demand for sustainable products and transparent reporting continues to grow. Around 65% of UK shoppers now consider sustainability in purchasing decisions, and **80% are willing to pay more - typically a 9-10% premium - for goods that meet environmental or ethical standards.**[6] Ultimately, progress in sustainability is now directly linked to brand perception, customer loyalty and investor confidence.

"Retail energy use is predictable, visible and high, which makes it one of the most efficient places to start reducing carbon and costs."

Kitty Cunningham, Operations Director, Geo Green Power

Why solar, why now?

UK retailers are operating in an energy landscape that, like the retail sector itself, is evolving fast. Stability has given way to volatility, with prices spiking, grid demand intensifying and sustainability expectations rising sharply from investors, customers and regulators alike. At the same time, retailers face pressure to protect margins, manage estates and deliver a seamless customer experience across both physical and online channels.

In this context, solar PV has moved from a marginal investment to a mainstream strategy for resilience, cost control and operational certainty.

While not every retail outlet is suitable for solar PV, in particular high street and in-centre units, larger stand-alone formats and retail parks present a powerful opportunity, and unusual sites such as listed buildings or sites within conservation areas should still investigate their options.

Reasons retail businesses are investing in solar PV

1. Greater control over energy costs

With average UK commercial electricity prices still higher than pre-crisis levels, many retailers are finding energy to be one of their largest and least predictable overheads. By generating a portion of their electricity through solar PV, businesses can gain greater control and lock in lower, stable energy costs for over 25 years. This protects margins and makes long-term planning more predictable.

2. Smarter use of space

While some locations, such as high street or in-centre sites, aren't appropriate for rooftop PV, many retail locations, particularly supermarkets, retail parks and car showrooms, align closely with solar generation and are often underused real estate. Retrofitting solar PV is common at older sites and increasingly, newer locations are built 'solar-ready' with consideration for cable runs, plant rooms and access.

Installing solar PV doesn't interfere with operations and typically doesn't require planning permission below 1MWp (around 2500 panels), making it one of the most straightforward energy upgrades available.

3. Free up budget

By reducing reliance on grid-supplied energy, solar PV systems can deliver immediate operational savings, particularly when installed under a Power Purchase Agreement (PPA) that requires no upfront investment. For retailers, these savings can be channelled into store refurbishments, digital transformation or customer experience upgrades.

4. Meeting ESG and compliance expectations

Major UK retailers and supermarkets, including Tesco, Sainsbury's, Morrisons, Aldi, Lidl and the John Lewis Partnership, as well as REITs British Land, Hammerson and Landsec, have all set net zero targets between 2030 and 2040. Their commitments range from 100% renewable electricity and solar-powered stores to electrified delivery fleets, low-carbon refrigeration and verified Science Based Targets for emissions reduction. In line with these targets, solar PV provides a clear, reportable decrease in Scope 2 emissions - every kWh generated onsite is a kWh that doesn't come from the grid.

5. Reduce exposure to grid constraints

The National Grid projects that the electrification of transport and heat will increase both demand and strain on local infrastructure. In locations with a high energy demand, delays in securing additional grid capacity could disrupt expansion plans or new services like EV charging. Investing in local energy generation will mitigate this risk and future-proof operations.

6. Create customer differentiation

Increasingly, sustainability is a brand differentiator. Shoppers are starting to expect visible, credible environmental action from the retailers they choose. On-site solar PV shows commitment in a way customers can see, reinforcing brand trust and aligning with the values of an increasingly environmentally aware consumer.

Why now?

- Stabilise energy costs
- Free up budget for site and store upgrades
- Reduce Scope 2 emissions
- Avoid future grid constraints
- Respond confidently to customer expectations
- Make intelligent, data-led decision on energy

7. Solar PV systems are more advanced and more productive

Today's solar PV systems deliver more power per panel and more value per pound than ever before. In fact, panel efficiency has doubled in the last decade. Faster installations, improved inverters and smarter layouts also make projects viable for smaller, more complex roofs.

8. Smarter, data-led energy strategies

Modern solar PV systems don't just generate energy; they help you manage it more effectively, too. Real-time reporting and intelligent monitoring can track generation and usage across one or multiple sites, supporting strategic decisions that improve efficiency. These systems can track generation, consumption and import/export in real time and across one or multiple sites, giving you a complete view of your energy usage and your solar PV system performance. This capability enables businesses to make data-led decisions that improve efficiency, reduce waste and support long-term energy planning.

Integrated systems also support:

- Battery storage management, allowing you to store surplus energy and discharge it when grid prices are high or when onsite generation is low
- Proactive maintenance, with early issue detection to avoid downtime and performance loss
- Scalable planning, by highlighting future opportunities for expansion and investment

Funding solar PV in the retail sector

Retail property is far more fragmented than people often assume. While a handful of flagship supermarkets or large chains may own freeholds, most retail units are leased. In fact, over half of UK commercial property is rented by occupiers rather than owner-occupied.[7] REITs or institutional landlords own many retail parks and shopping centres, while franchisees or occupiers may run individual stores under standard lease agreements.

In retail, the success of a solar PV project often hinges on aligning incentives across landlord, investor and occupier. This mix of ownership and leasing means that the decision to install solar PV isn't always straightforward. Who pays for the energy, who controls the roof and who invests in the system all need to align. The good news is that today's funding models make it possible to introduce solar PV in almost any scenario, with clear benefits for landlords, tenants and franchise networks alike.

Ways to fund and deliver solar PV

Self-funded investment

In a self-funded model, the business that occupies or owns the property pays for the solar PV system directly, either from its own capital or through finance such as a loan or lease.

This approach gives the business full ownership and control of the system, along with all the long-term savings and carbon reduction benefits.

It's most suitable for owner-occupiers such as supermarkets or large retailers with strong balance sheets or clear net-zero capital programmes. Because the business owns the system outright, it benefits from lower energy costs for the lifetime of the panels, typically 25 years or more.

Grants & Incentives

In some cases, regional or sector-specific grants can part-fund a solar PV project. These grants are usually designed to support innovation, energy efficiency or sustainability projects and can sometimes be combined with other funding routes. They are often aligned to specific areas and regional inward investment strategies.

For eligible sites, this can significantly improve payback times or return on investment, however grants are limited in number and availability.

Choosing the right route

The best funding option depends on who owns the building, who pays for the energy and how long the occupier expects to stay there.

Whatever the ownership model, today's funding options mean solar PV is accessible for nearly every part of the retail sector. Whether you're managing a portfolio, leasing a single store or coordinating a national brand, there's a route that makes financial and operational sense.

7 Property Industry Alliance, Property Data Report 2023

Power Purchase Agreement

A PPA is a long-term contract where a third party funds, installs and maintains the solar PV system. The business occupying the site agrees to buy the electricity it generates at a fixed rate, lower than the market price for grid electricity.

This structure removes the need for upfront investment. The tenant gains access to cheaper, renewable energy without paying for the system, while the landlord or investor benefits from a more sustainable, higher-value property. PPAs typically run for 10 to 25 years, giving both sides long-term cost stability.

In retail, PPAs work well for large or multi-tenant sites such as retail parks or shopping centres, where the landlord owns the roof but tenants pay their own energy bills. In some cases, the landlord acts as the third party, owning the solar PV system and selling electricity to tenants at a discounted rate. In others, an independent solar investor funds and operates the system.

Types of PPA structure

- **Onsite or private wire PPA**
  Electricity is supplied directly from the solar PV system to the occupier via a private wire, a dedicated electrical connection that bypasses the public grid. This allows the tenant to buy renewable electricity generated on-site at a lower rate, while the landlord or investor earns revenue from the power supplied.
- **Sleeved or offsite PPA**
  A sleeved PPA is used when the electricity is generated offsite but supplied through the customer's existing energy provider. The supplier "sleeves" the renewable energy through its normal billing process, allowing the customer to benefit from long-term price certainty and renewable energy credentials without needing on-site generation.

For franchise-based retailers such as car dealerships, PPAs can also be structured centrally. A brand-level agreement with an installer or investor creates a standardised, pre-approved solar PV model that individual franchisees can opt into. This approach supports group-level net zero commitments while reducing costs and complexity for each site.

How solar PV supports the retail sector

Operational patterns, building types and the way retail runs day-to-day make it one of the best-positioned sectors to benefit from solar PV investment.

High, consistent daytime energy use

From supermarkets running refrigeration and lighting 24 hours a day, to dealerships showcasing and servicing vehicles under bright lighting and ventilation systems, energy use in retail is constant and predictable. Unlike many other sectors, retail electricity demand peaks during daylight hours, when solar generation is at its strongest. This natural alignment means a high proportion of solar energy can be used directly on site, delivering immediate savings and reducing reliance on volatile grid supply.

Large, solar-ready estates

Retail buildings are typically well suited to solar PV installation. Large-format supermarkets, retail warehouses and car showrooms offer wide, uniform roofs with few obstructions, often on out-of-town sites with good solar exposure. Even smaller stores can contribute meaningfully when rolled out across an estate.

For multi-site operators, the opportunity scales quickly. A single 300kWp array might offset some of a single store's energy but, across 100 stores, that becomes a 30MWp portfolio, delivering significant cumulative savings that can improve operating margins and sustainability performance.

Minimal disruption to trading

In retail, uninterrupted trading is essential. Solar PV installations cause minimal disruption and can be scheduled around busy trading hours or during quiet periods, with more intrusive works, such as shutdowns, planned for early mornings or overnight. Projects on multi-site estates can be rolled out in phases, ensuring stores stay open and fully operational throughout.

Visible installation activity can also reinforce sustainability messaging, giving staff and customers a tangible sign of progress towards net zero goals. Choosing an installer who regularly works on sites that remain open to the public will help to reduce disruption further and ensure that their approach to health & safety is robust.

> "The retail sector consumed around 24TWh of electricity in 2022 – roughly 8% of all UK commercial and industrial demand – yet less than 3% of retail properties currently host solar PV.[8] With over 518,000 rateable properties, even modest uptake would add hundreds of megawatts of renewable capacity and significantly cut emissions across the UK retail estate."
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> **Kitty Cunningham, Operations Director, Geo Green Power**

8 AMA Research, Non-Domestic Rooftop Solar PV Market Report (2024)
9 AMA Research, Non-Domestic Rooftop Solar PV Market Report (2024)

Site-specific benefits

Supermarkets and food retailers

Supermarkets have some of the most energy-intensive operations in retail, with refrigeration accounting for over half of total electricity use.[9] Solar generation closely matches daytime consumption, providing direct savings and measurable carbon reductions. With battery storage, stores can extend the benefits into evening hours and support EV charging for delivery fleets and customers.

Retail parks and large-format stores

Retail parks and big-box stores typically have large, accessible roofs that are ideal for solar arrays. Likewise solar car ports with integrated EV charging allow operators to meet the growing demand for customer charging, increase dwell time and create a visible sustainability feature at the point of arrival.

Fulfilment and distribution centres

As retailers expand e-commerce operations, fulfilment and logistics hubs have become key energy users. These modern, large-span buildings offer excellent roof space for solar PV, allowing operators to power automation, robotics and HVAC systems while lowering their overall Scope 2 emissions. See our warehousing and logistics guide for more information.

Car dealerships and service centres

Dealerships combine showrooms with energy-heavy workshops and fast-growing EV charging infrastructure. Solar PV can offset heating, cooling and lighting costs during the day while powering vehicle servicing and charging at the back of house. Integrated battery systems can manage peak loads and improve grid resilience.

Tailoured solar solutions for your business profile

While retail sites are well-positioned to benefit from solar PV energy, no two are alike. A standalone convenience store has a very different energy profile from a car dealership. We take the time to understand each site's demand patterns, building type and business priorities, then design the most effective system to meet them.

Possible solutions

Rooftop solar

For most retail operators or commercial landlords, rooftop solar PV is the most straightforward solution. It uses otherwise underutilised space to deliver energy directly to the point of use, with minimal disruption to customers, staff and tenants. Our installations on venues like motorway service stations or retail sites have proven that even smaller, distributed arrays can make a meaningful dent in running costs across an estate.

Ground mount systems

Where roof space is limited or energy demand is high, ground mount systems provide scale and flexibility. Retail parks or distribution hubs with surrounding land can use these to generate significant amounts of onsite power.

Solar carports and EV integration

Car parks are an often-overlooked asset. Solar carports with integrated EV charging allow operators to meet the growing demand for customer and fleet charging while generating renewable electricity. For sites such as retail parks, farm shops or supermarkets, this creates a visible sustainability statement alongside practical benefits.

Battery storage

Battery systems store solar energy for use when it's most valuable, such as evenings or peak-price periods. For operators with high evening demand, such as 24-hour supermarkets, batteries extend the benefit of solar and improve energy resilience.

Batteries can be:

- Charged using excess solar generation
- Set to charge from the grid at off-peak times
- Integrated into wider energy management systems

"From site surveys to future-proofing, we build systems that work for your business, not just the available roof space."

Kitty Cunningham, Operations Director, Geo Green Power

The business case for solar investment

An at-a-glance overview of the strategic benefits of solar PV for the retail sector.

Strategic benefit	Why solar
Energy cost savings	Lower energy costs and long-term price certainty, improving occupier margins and asset value.
Zero CapEx installation	PPA-funded solar delivers immediate benefit to both landlords and tenants with no upfront capital or balance sheet impact.
Business continuity	Non-disruptive installation protects day-to-day operations and tenant productivity.
Carbon & ESG performance	Reduced Scope 2 emissions support net-zero targets and strengthen ESG performance.
Resilience	Greater protection from price volatility and grid constraints, enabling EV and automation growth.
Scalability	Phased rollout across estates, aligned to operational need and investment cycles.
Commercial edge	Future-ready, energy-efficient sites that improve letting performance and tenant retention. For REITs and institutional owner, benefits include ESG scoring and letting performance.

Why partner with Geo Green Power?

Your energy strategy deserves more than a one-size-fits-all solution.

Choosing solar PV is a strategic business decision, and the partner you select to deliver it can significantly impact the long-term success of your investment. At Geo Green Power, we don't just design and install systems. We build long-term relationships based on quality, transparency and performance.

We've delivered solar PV projects for UK retail businesses of all sizes for over 15 years. Our approach is pragmatic, data-led and focused on outcomes that work for your business.

We know retail

From supermarket estates to standalone showrooms and multi-tenant retail parks, we understand the operational demands and compliance requirements of busy, customer-facing environments. Our team is experienced in delivering safely within live trading settings, minimising disruption to staff and shoppers and aligning every installation with wider sustainability, brand and estate strategies, as well as health, safety and regulatory standards.

Built on trust and transparency

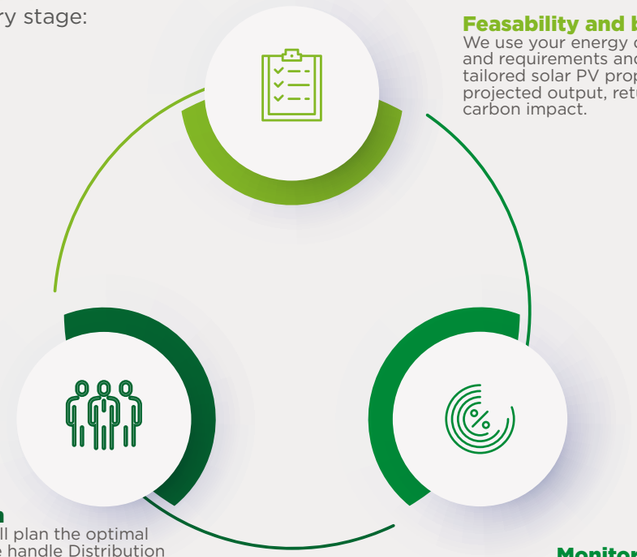
Everything we do is grounded in honest advice, clear timelines and upfront pricing. We don't push what isn't needed and we don't disappear after the install. Our reputation is built on long-term performance and personal accountability - values that matter just as much to us as they do to our clients.

We promise to:

- Take the time to understand your business, energy needs and priorities
- Provide straightforward, honest advice
- Communicate clearly and regularly throughout your project
- Deliver safely, on time and budget
- Support your system's performance long after installation

A partner from feasibility to long-term support

We support you at every stage:



Feasability and business case

We use your energy data, operational patterns and requirements and site plans to develop a tailored solar PV proposal - including cost, projected output, return on investment and carbon impact.

Design and installation

Our in-house design team will plan the optimal system for your business. We handle Distribution Network Operator (DNO) applications, compliance, safety and scheduling around your operations.

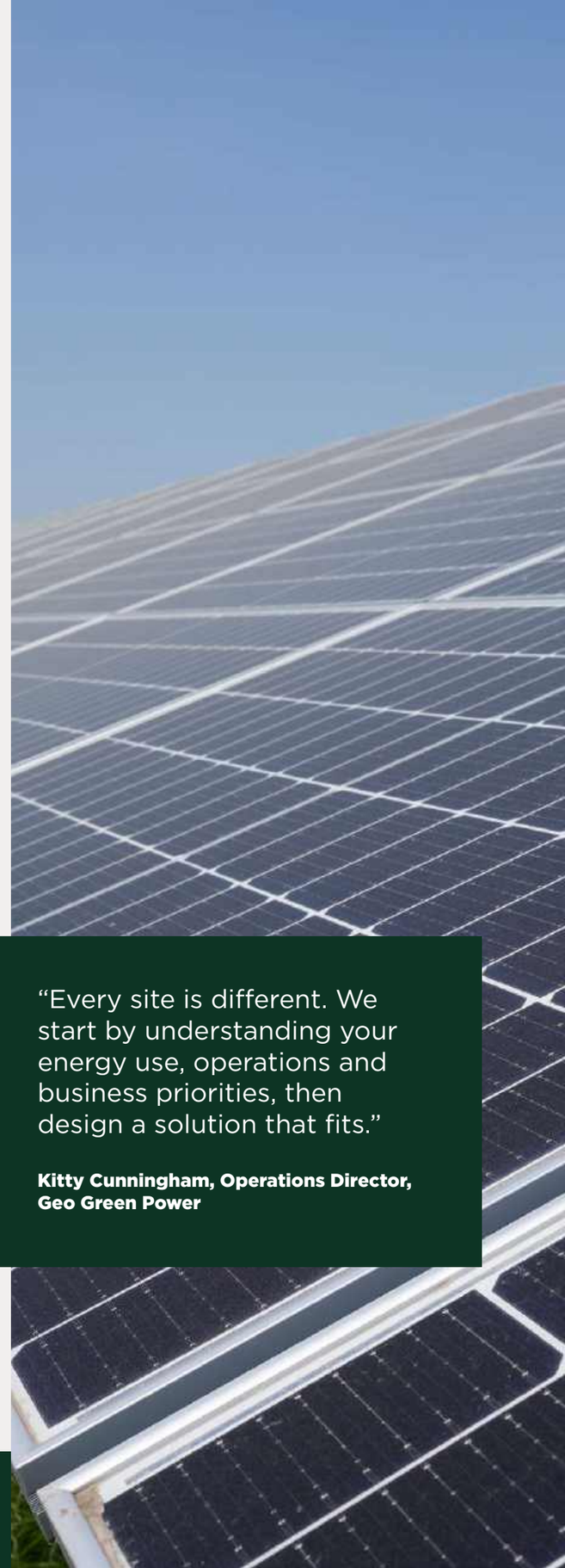
With over 14 years of experience installing solar panels across a range of properties and organisations, our team of experienced solar PV installers are fully trained to deliver with minimal disruption and ultimate professionalism.

Monitoring and maintenance

Post-installation, we provide ongoing monitoring, servicing and performance reports. We also offer annual health checks and issue detection to ensure your investment continues to generate a return.

Our accreditations

Accredited Contractor CHAS.co.uk



"Every site is different. We start by understanding your energy use, operations and business priorities, then design a solution that fits."

Kitty Cunningham, Operations Director, Geo Green Power

Geo Green Power | Powering Resilience

Moto Hospitality

About the business

Moto Hospitality is the UK's largest motorway service station operator, providing food, retail, fuel and EV charging facilities across its nationwide network. Advocates for sustainable travel, Moto has made substantial investments in EV charging stations, most recently reaching a milestone of installing 1,000 charging sites across its service station network.

Why solar PV

To take the business even closer to its goal of carbon neutrality, Moto sought to generate renewable electricity onsite, reduce grid reliance and support its growing EV charging infrastructure. Solar PV was identified as a key solution to deliver these goals, improve cost stability and demonstrate visible environmental leadership.

Moto began seeking solar panels and installation companies via a competitive tendering process.

The system

15 rooftop solar PV installations across UK sites

Total Solar System Size: 1,617kWp

Designed to match daytime operational demand and maximise self-consumption

Five-year maintenance programme following installation

The results

Annual Output: 1,371,000kWh

Annual CO2 Saving: 342 Tonnes

Expected Payback Period: 4 years

Equivalent Cars Off The Road: 68

Initial contract expanded by two additional sites

A word from our client

"At Moto, we recognise the critical role we play in driving the UK towards a more environmentally friendly and net zero future. A key element of this is helping the motorway network embrace green energy and renewable solutions. That's why we chose Geo Green Power - a knowledgeable and trusted expert in the field - to carry out this solar installation across 15 of our sites"

Jess Lockwood, Property Director, Moto Hospitality

BMW Group 1 Norwich

About the business

Inchcape is one of the UK's leading franchised retailer groups, operating across a national network of car showrooms for brands including BMW and MINI. The group has committed to reducing its CO_2 emissions by 46% worldwide by 2030, using 2019 as its baseline. BMW Inchcape Norwich is a busy dealership offering new and used car sales, servicing and maintenance.

Why solar PV

To further support its sustainability strategy, Inchcape sought to reduce electricity drawn from the grid and generate more energy onsite. Solar PV was identified as an effective solution to deliver both environmental and financial benefits, providing long-term protection from rising energy costs. Following a competitive tender process, Geo Green Power was appointed to design and install trial systems across three initial sites, including Norwich.

The system

Solar System Size: 200kWp

Installed over a two-week period with no disruption to dealership operation

Designed to reduce daytime grid consumption and support site sustainability targets

Fully monitored with maintenance support for optimal performance

The results

Annual Output: 180,000kWh

Annual CO2 Saving: 63 Tonnes

Equivalent Homes Powered: 33

Provides free, green electricity and long-term cost protection

Norwich installation part of a wider programme now expanding to 25 sites

A word from our client

"Following the tender process, we were delighted to award our initial contract to Geo Green Power for our trial sites. The process was incredibly smooth, and our first sites are now enjoying free electricity, protecting them against the huge increase in electricity costs that we are seeing. The obvious next step was to crack on and get the same solution installed at more sites."

David Tyler, Director of Estates and Facilities, BMW Group 1 Norwich

"The installation process was absolutely spot on from start to finish. It went very smoothly and there was no impact to us whatsoever."

Mark Ames, Head of Business, BMW Group 1 Norwich

Geo Green Power

"Thank you for taking the time to read our Powering Retail Resilience guide.

At Geo Green Power, we've delivered commercial solar PV systems for more than 15 years and, in that time, the conversation has completely changed.

What was once a future-focused sustainability discussion is now firmly a boardroom priority. The sector is facing persistent energy price volatility, rising labour costs and growing expectations from customers, investors and regulators to cut emissions and operate more sustainably.

We understand that investing in solar PV isn't just about the technology. For those in the retail space, it's about protecting margins, keeping services running without interruption and building confidence in your long-term energy planning. Our approach makes this process straightforward, tailored and commercially sound from day one.

We don't believe in one-size-fits-all solutions. We work closely with site operators, managers, finance leads and sustainability teams to understand your energy profile, site constraints and commercial goals, and then design the right system for you. Whether you're ready to go to tender or want to explore the business case, we're here to support that conversation with real numbers and decades of experience."

James Cunningham, Managing Director

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